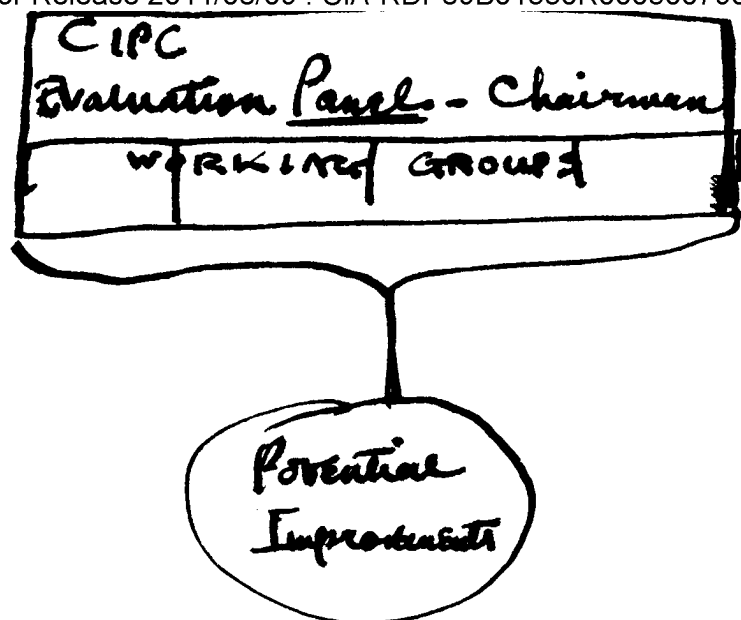


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22 February 1984

CIPC PERFORMANCE EVALUATION CONCEPT

Objective: To establish a mechanism for assessment and evaluation of Intelligence Community performance in fulfilling national intelligence needs.

I. Key Features:*Intelligence needs*

- Maximum use of existing mechanisms (NITs; IPC Gaps; Collection Committees; Program and Budgeting System).
- NFIB involvement in validating substantive intelligence needs and recommended solutions.
- NFIC member representatives on new CIPC Evaluation Working Group and Augmented CIPC (mini-NFIC).

II. Operating Characteristics:

- Four-stage evaluation process.
 - Status of effort for target/topics. Major inputs are CBJB Vol. I & NITs.
 - Shortfall impact by IPC in coordination with NFIB.
 - Current and potential contributions by Collection Committees with Program Managers. CIPC then performs cross-discipline analysis.
 - Long-term funding profile. New process feeds PBS budget system. Augmented CIPC reviews and comments on Program Managers' submissions.

III. Important Considerations:

- Start small; build on experience (2-3 years).
- Begin with visible, high-priority problems (ABM, Terrorism, Narcotics), move to broader more complicated issues (USSR, Third World).
- Impact on CIPC staff; need for additional resources.
- Need for contractor assistance.
- Absolutely critical ingredient is selection of CIPC Evaluation Working Group Chairman (SIS; broad intelligence background; objective approach to complicated technical and political issues).

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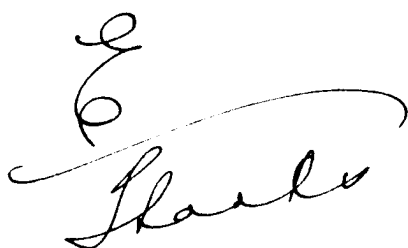
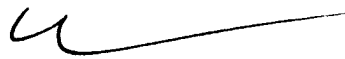
Office of the Chairman

10 Oct 86

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The attached is provided FYI.
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no indication that it had
passed through you.

To C/P

ALTERNATIVE SCHEDULE FOR SUMMER BUDGET REVIEW

<u>Date</u>	<u>Description</u>
15 June	- ICS receives Budget Forecast from Program Managers. Forecast would be modified from past format to include target assessments normally received in the fall Budget Submission. Statements about the impact of new initiatives would likely be more tentative than what we now receive in September. However, shortfall discussions, etc. would be unaffected by the accelerated schedule.
15 June - 16 July	- PBS prepares a composite, Community Budget Forecast which would consist of two sections. The first would be a summary version of the composite forecast like that prepared for the FY1985 budget, organized in terms of structural categories (i.e. Production, HUMINT, etc.). The second section would be target capability statements, based on the Program Managers' target assessments and inputs from appropriate elements of the ICS. (Concurrent with the preparation of the composite forecast, PBS would conduct the usual informal hearings with Program Managers to answer questions raised by their Budget Forecasts.)
16-25 July	- CIPC members review target statements, and a meeting is held to discuss suggested changes.
25-31 July	- Target statements are revised to accomodate CIPC proposals.
1 August	- Composite Budget Forecast is sent to NFIC members as background for meeting on 6 August.
6 August	- NFIC meeting is held to discuss the Budget Forecast and elicit priorities on both targets and initiatives that should be considered by Program Managers in finalizing their September submission.
* 9 August	- Revised DCI Guidance is sent to the Program Managers, based on results of PBS review and NFIC discussions.

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